LARKSPUR ADVISORY

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(555) 010-0144
200 Sample Street, Suite 4
Portland, OR 97201

INVOICE

INV-0004

BILL TO

Kestrel Logistics

INVOICE DATE

November 9, 2026

DUE DATE

December 9, 2026

AMOUNT DUE

$3,588.75

DESCRIPTION	HOURS	RATE	AMOUNT
Warehouse operations review			
Slotting analysis Nov 2, 2026 · Daniel Reyes Fast movers compared with current pick faces.	5.50	$165.00	**$907.50**
Findings workshop Nov 3, 2026 · Maya Okafor Draft recommendations with Kestrel operations leads.	2.50	$165.00	**$412.50**
Recommendations memo Nov 6, 2026 · Daniel Reyes	2.75	$165.00	**$453.75**
Project subtotal	**10.75**		**$1,773.75**
Fleet routing analysis			
Route data model Nov 3, 2026 · Daniel Reyes	4.00	$165.00	**$660.00**
Driver interviews Nov 4, 2026 · Lena Novak Four drivers at the Sparks depot.	3.25	$165.00	**$536.25**
Routing scenarios Nov 5, 2026 · Daniel Reyes Three scenarios for the operations team.	3.75	$165.00	**$618.75**
Project subtotal	**11.00**		**$1,815.00**

Amounts use the rate captured with each time entry. Each line is rounded to the nearest cent; the total is the sum of the lines. No taxes or expenses are included.

Invoice total · USD	**$3,588.75**
AMOUNT DUE	**$3,588.75**

Payment is due within 30 days. Questions about this invoice? Write to billing@larkspur.example.